

## Day 1: 30 May 2024

0700–0800hrs	Registration - Coffee and refreshments
0800–0805hrs	Master of Ceremonies - MGen Speiser-Blanchet, Deputy Commander Royal Canadian Air Force
0805–0830hrs	Opening Remarks - LGen Allen, Acting Chief of the Defence Staff
0835–0905hrs	Symposium Address: LGen Kenny, Commander Royal Canadian Air Force
<b>MODERNIZE FOR TOMORROW</b>	
0910–0940hrs	<b>“A View From Above: The RCAF’s Legacy in Space and the Next 100 Years”</b> -Col Jeremy Hansen, Astronaut, Canadian Space Agency
0940–1000hrs	Break - Coffee and refreshments
1000–1135hrs	<b>“Expanding in Space and Improving Space Resiliency”</b> Panel Moderator: BGen McKenna (Director General Air and Space Force Development)  Panelists: BGen Adamson (Commander 3 Canadian Space Division), BGen Kevin Whale (Ret’d) [Senior Director Defence Strategy, MDA Space], Mr. Daniel Goldberg (CEO Telesat)  Panel will evaluate and review spaced-based resiliency, emergence of the space domain in modern operations and the necessary modernization to keep pace with adversaries.
1140–1150hrs	Dr. Tim Cook (Chief Historian and Director of Research, Canadian War Museum)
1150–1300hrs	Lunch - Catered lunch provided
1300–1430hrs	<b>“The Case for Artificial Intelligence and Machine Learning in Air and Space Operations”</b> Panel Moderator: Gen Tom Lawson (Ret’d) [Former Chief of the Defence Staff]  Panelists: MGen Zimmer (Chief Digital Transformation Office and Defence Chief Data Officer, Digital Services Group), Dr. Ming Hou (Senior Defence Scientist, Defence Research and Development Canada), Mr. Anthony Pitfield (AI/ML lead - Amazon Web Services Canada)  Panel will discuss the advancement of AI/ML in training and operations and what the Air Force will need to focus on to harness modern technology in the optimization of effect.
1430–1455hrs	Break - Coffee and refreshments
<b>ENGAGE AND PARTNER FOR SUCCESS</b>	
1455–1550hrs	<b>“Achieving Operational Advantage through Regional Partnerships”</b> Panel Moderator: Dr. Richard Goette (Department of Defence Studies, Canadian Forces College)  Panelists: LGen Frawley (Deputy Commander NORAD), Col Reiffenstein (Director Professional Development, Canadian Defence Academy), Dr. David Perry (President, Canadian Global Affairs Institute), Dr. Ibrahim Yimer (VP Transportation and Manufacturing, National Research Council Canada)  Panel will evaluate future challenges in NATO/NORAD, regional-based conflict and relationships, expeditionary operations and the RCAF’s role in promulgating partnerships.
1550–1600hrs	Closing Remarks - MGen Speiser-Blanchet
<b>EVENING RECEPTION - 30 May 2024</b> Royal Canadian Geographical Society, 50 Sussex Drive (parking available at National Research Council Canada, 100 Sussex Drive)	
1800–2100hrs	Cash bar / cocktails
1830–2030hrs	Stand-up dinner

## Day 2: 31 May 2024

0730–0815hrs	Registration/Administration
<b>READY TO CONDUCT OPERATIONS</b>	
0815–0930hrs	<b>Keynote: “Preparing the RCAF to Fly, Fight and Win alongside Allies against Concurrent European, Arctic and Pacific Threats”</b> – Professor Justin Bronk
0930–0955hrs	Break - Coffee and refreshments
0955–1115hrs	<p><b>“Mission Ready and Combat Capable in the Pacific”</b>            Panel Moderator: MGen Molstad (Deputy Commander Canadian Joint Operations Command)</p> <p>Panelists: Prof. Justin Bronk (Royal United Services Institute), Lt. Gen. Nahom (Commander 11th Air Force), AVM Blyth (Head of Air Force Capability - Royal Australian Air Force)</p> <p>Panel will discuss the Indo-Pacific region, national response to emerging threats and what it takes to be mission ready and combat capable in the Pacific.</p>
<b>VALUE OUR PEOPLE AND INVEST IN THEIR FUTURE</b>	
1120–1150hrs	<b>“RCAF Culture and ‘Valuing our People’: Learning from History”</b> – Dr. Allan English (Queen’s University)
1155–1300hrs	Lunch
1300–1415hrs	<p><b>“The Workforce of Tomorrow - Attracting Talent in a Competitive World”</b>            Panel Moderator: BGen Deming (Director General Air and Space Readiness)</p> <p>Panelists: Ms. Lorraine Ben (Chief Executive Officer, Lockheed Martin Canada), MGen Boucher (Chief Professional Conduct and Culture), BGen Larsen (Deputy Director General Military Personnel Strategic and Director Strategic Development, Chief of Military Personnel), CWO Hall (RCAF Command Chief Warrant Officer), Col Michael Romero (Ret’d) [Executive Director, Air Force Recruiting Service],</p> <p>Panel will aim to define the workforce of tomorrow, highlighting the competencies, skills and attitudes that will be desirable to an employer and how organizations must evolve to move past the resource challenges of today to ensure the optimization of the Air Force of tomorrow.</p>
1415–1445hrs	Closing Remarks - Commander RCAF